



VSF INTERNATIONAL
VÉTÉRINAIRES
SANS FRONTIÈRES

ANNUAL REPORT
2025

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WHO WE ARE

Vétérinaires Sans Frontières International is a global network of 12 non-profit organisations operating in over 60 countries, partnering with rural communities, small-scale producers, and pastoralists whose livelihoods depend on livestock.

We work at the nexus of animal health, food and nutrition security, and resilient rural economies, with a focus on generating lasting impact in fragile and resource-limited settings.

Through locally grounded, community-driven approaches, we strengthen animal health systems, support inclusive livestock value chains, and co-develop solutions that enhance productivity, incomes, and sustainable natural resource management. Anchored in the One Health approach, we promote integrated, multi-sectoral action to improve the health and well-being of people, animals, and ecosystems. With our strong field presence at the last mile, combined with technical expertise and strategic partnerships, we deliver locally embedded interventions that contribute to more resilient and adaptive rural systems.

OUR MEMBERS



Vétérinaires
Sans Frontières
Dierenartsen
Zonder Grenzen



Veterinarians
Without Borders
North America



Vétérinaires
Sans Frontières
Germany



Vets Without Borders
Ireland



Veterinari
Senza
Frontiere

Vétérinaires
Sans Frontières
Dierenartsen
Zonder Grenzen



VÉTÉRINAIRES
SANS FRONTIÈRES
SUISSE

Austria

Tierärzte ohne Grenzen Österreich

www.vsf.at

Belgium

Vétérinaires Sans Frontières

Dierenartsen Zonder Grenzen Belgium

www.vsf-belgium.org

North America (Canada and USA)

Veterinarians Without Borders North America

www.vwb.org

Czech Republic

Veterináři bez hranic ČR, o.p.s.

www.veterinaribezhranic.cz/cz/

France

Agronomes et Vétérinaires Sans Frontières (AVSF)

www.avsf.org

Germany

Tierärzte ohne Grenzen e.V.

www.togev.de

Ireland

Vets Without Borders Ireland

www.vetswithoutbordersireland.ie

Italy

Veterinari Senza Frontiere Italia

www.vsf-italia.it

The Netherlands

Dierenartsen zonder Grenzen

Vétérinaires Sans Frontières Nederland

www.dierenartsenzondergrenzen.nl

Portugal

Veterinários Sem Fronteiras Portugal

www.vsfportugal.com

Sweden

Veterinärer Utan Gränser Sverige

www.vsf-sverige.org

Switzerland

Vétérinaires Sans Frontières Suisse

www.vsf-suisse.org

The members of the VSF International network are autonomous organisations that directly implement programmes in the field. As part of the network, they share a common mission and coordinate their efforts to maximise collective impact. The network facilitates knowledge sharing, fosters learning from experience, and supports the development of quality standards, as well as joint advocacy and communication initiatives.

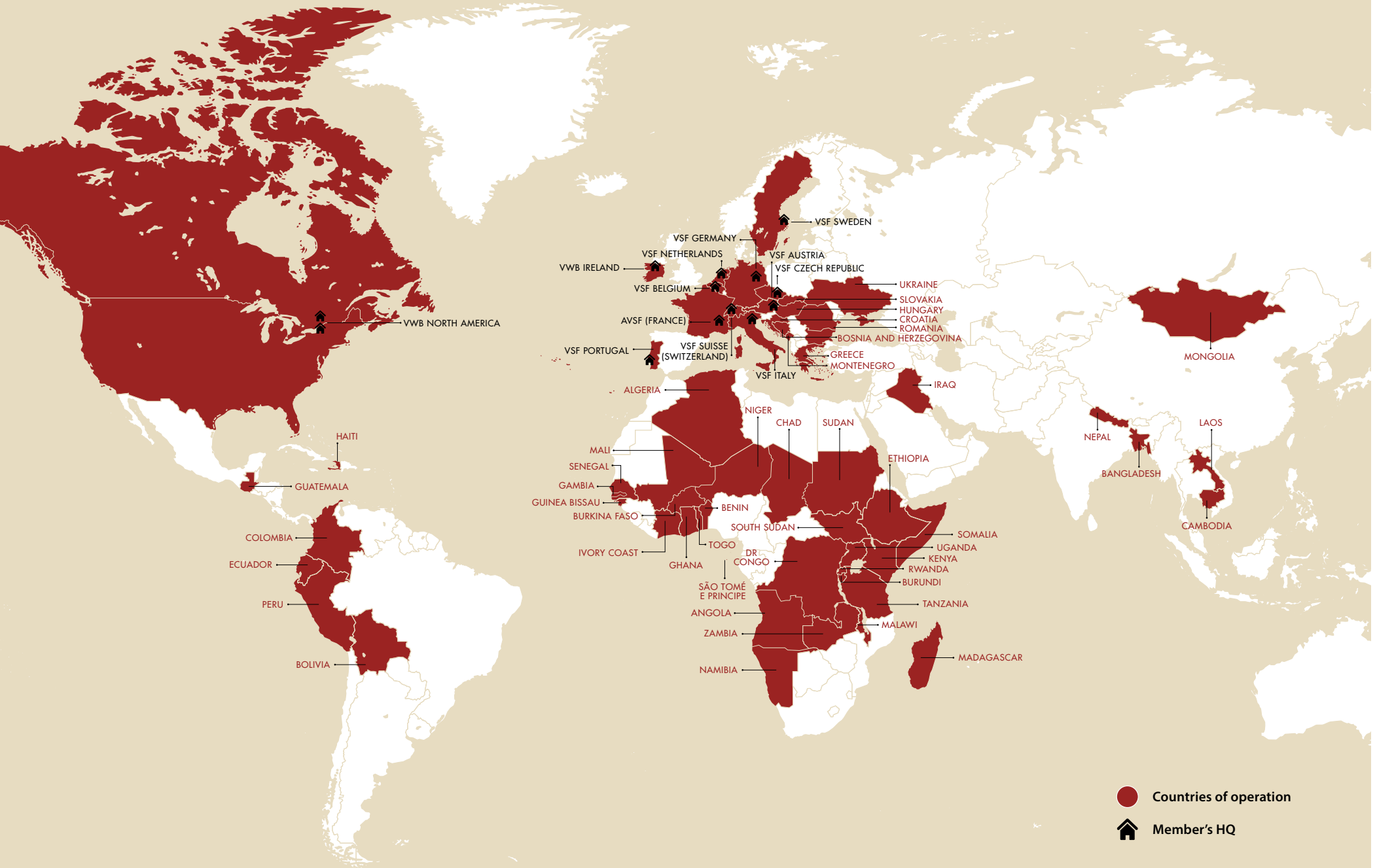
For more information on each member's specific activities, please refer to their respective websites and annual reports.



THE VSF INTERNATIONAL NETWORK IN 2025



WHERE WE WORK



2025 IN NUMBERS

€ 63.26
MILLION
total income


62
countries

792
staff worldwide
89% in the field
11% at HQ



1.68
MILLION
households reached



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12.48
MILLION
animals treated

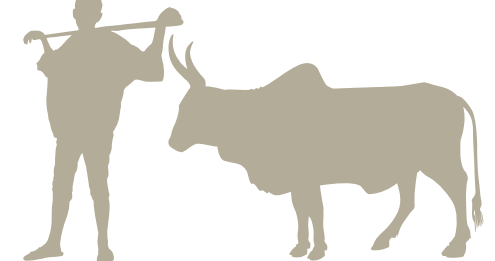
6,817
animal health
professionals
supported



including
4,681
Community
Animal
Health Workers



1.25
MILLION
livestock keepers
gained access to
improved animal
health services




33,529
animals distributed
in emergency response
programmes or as
income-generating assets

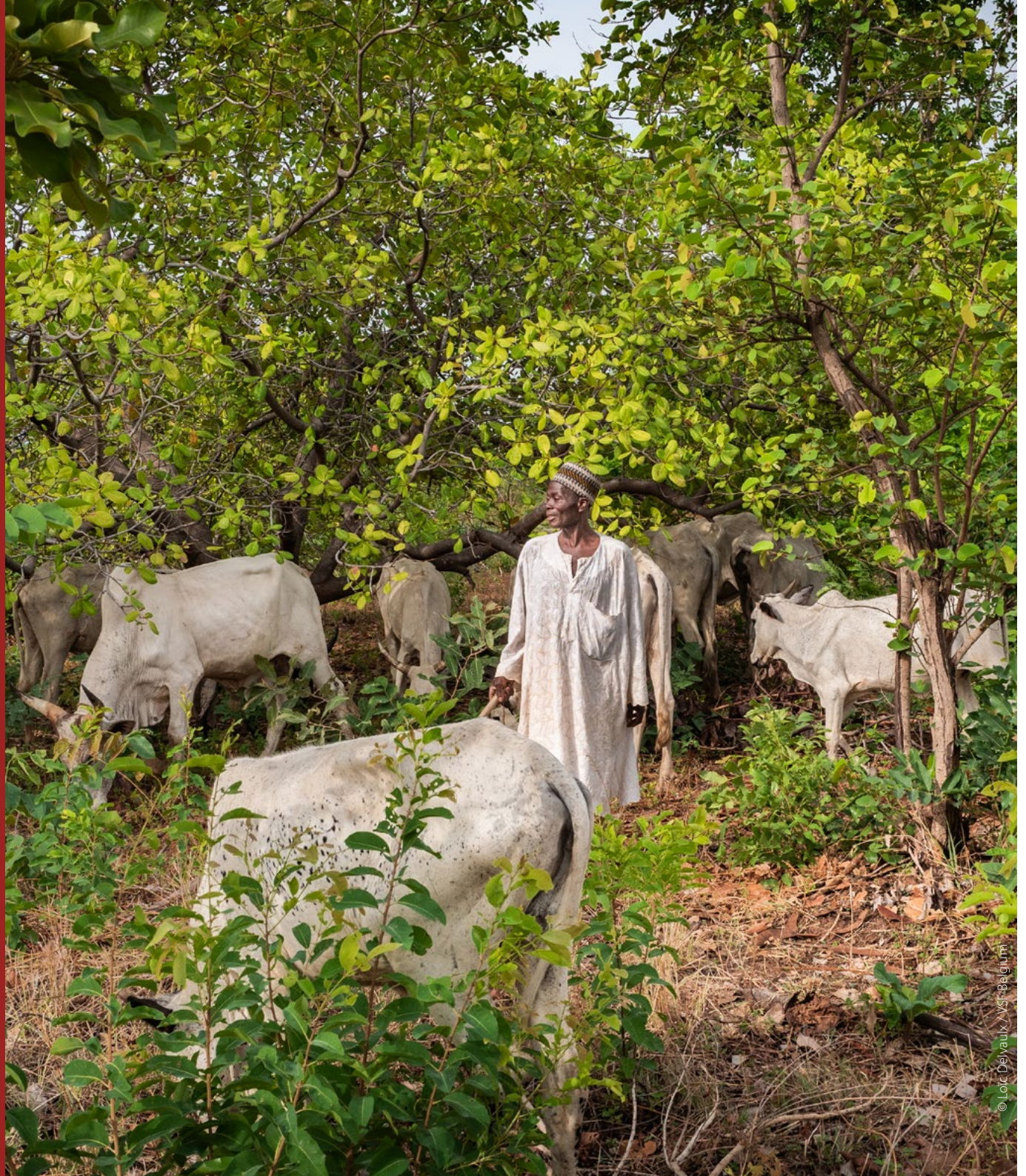

277,176
people improved their professional
and/or life skills
thanks to empowerment,
capacity building
or income generating activities

171
awareness raising
events
targeting youth in Europe
and North America



OUR ACTIONS

The VSF International network supports families and farmers' organizations in **62 countries** in Africa, the Americas, Asia and Europe. In 2025, the members of VSF International reached over **1.68 million households**, with an overall budget of **€ 63.26 million**.



OUR ACTIONS

LAST-MILE ANIMAL HEALTH SERVICES

VSF International has a long-standing expertise in strengthening animal health service delivery systems, particularly in remote and underserved areas. Through the **training and deployment of Community Animal Health Workers (CAHWs), support to veterinary services, and improved access to quality inputs**, the network enable access to animal health, technical advice and improved disease surveillance in otherwise unserved areas. These last-mile systems are critical to safeguarding livestock assets, preventing disease outbreaks, improving animal welfare and productivity and sustaining rural livelihoods.



© VSF Switzerland

THROUGH THE TRAINING AND DEPLOYMENT OF MOBILE ONE HEALTH TEAMS, WE STRENGTHEN EARLY DETECTION OF DISEASE OUTBREAKS AND RESPONSE CAPACITIES



ONE HEALTH

VSF International applies the One Health approach at community level, addressing the interconnected health of people, animals, and ecosystems. Through mobile One Health Units and community-based systems, **we deliver integrated services, strengthen zoonotic disease surveillance, and promote responsible use of veterinary medicines**, including action against antimicrobial resistance. Our approach is built on strong collaboration with communities, local authorities, and technical partners, ensuring that solutions are locally adapted, sustainable, and effective.



IN 2025 WE SUPPORTED

4.681

CAHWs

878

VETERINARY PARAPROFESSIONALS

753

VETERINARIANS

505

COMMUNITY DISEASE REPORTERS

ENABLING

1.25 MILLION

LIVESTOCK KEEPERS TO ACCESS IMPROVED ANIMAL HEALTH SERVICES



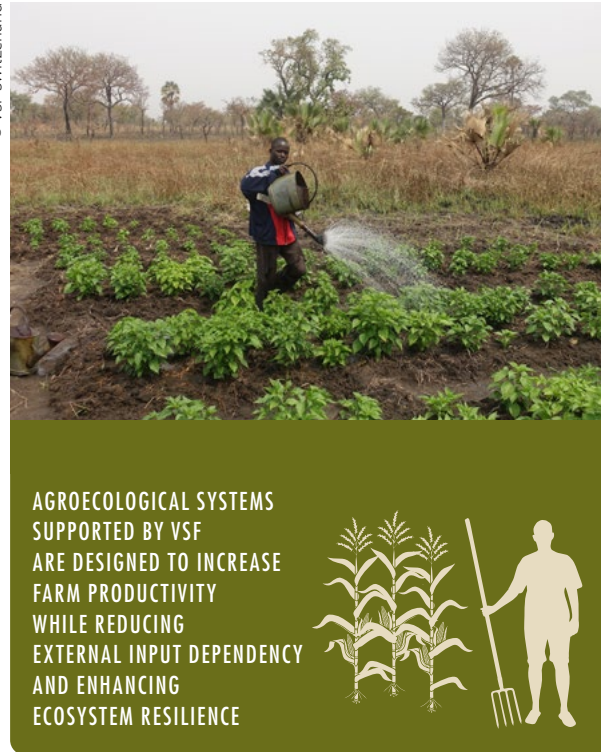
© AVSF

SUSTAINABLE LIVELIHOODS & FOOD SECURITY

Livestock plays a critical role as a source of protein, income, and resilience, particularly in vulnerable and marginal environments. We support livestock-dependent households to improve food and nutrition security while strengthening income-generating capacities. By **enhancing animal productivity, access to services, and diversification of production systems**, our network contributes to more resilient and nutritious food systems.



© VSF Switzerland



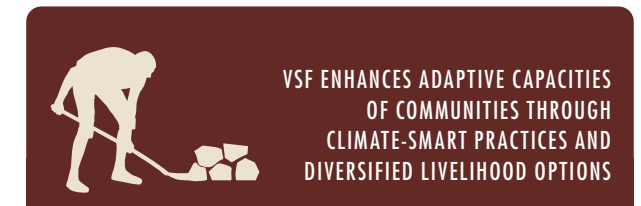
AGROECOLOGY AND NATURAL RESOURCE MANAGEMENT

VSF International promotes agroecological approaches that integrate livestock and crop systems, optimise ecological processes, and reduce dependency on external inputs. The network partners with communities to restore soil fertility, manage rangelands, pastures, and forests, and ensure equitable access to land, water, and natural resources. These approaches **strengthen productivity while preserving biodiversity and preventing resource-based conflicts** through inclusive local governance mechanisms.

BUILDING RESILIENCE TO CLIMATE CHANGE

The impacts of climate change are increasingly affecting rural communities, particularly those dependent on livestock, through more frequent and severe droughts, floods, and resource scarcity, with direct consequences on animal health and productivity.

VSF International designs livestock-based interventions to enhance adaptive capacity of rural communities through **climate-smart practices and diversified livelihood options**, while reinforcing preparedness through **early warning systems and community-based risk mitigation measures**. By combining technical support with community-driven approaches, we support vulnerable populations to anticipate, respond to, and recover from climate-related challenges, safeguarding their livelihoods and food security in an increasingly unpredictable climate.



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© Florian Schuh / VSF Germany





VSF SUPPORTS
PRODUCER ORGANISATIONS
AND VALUE CHAIN ACTORS,
IMPROVING
MARKET ACCESS AND
INCOME OPPORTUNITIES
FOR SMALLHOLDERS



INCLUSIVE VALUE CHAINS

Inclusive and market-oriented livestock value chains play a key role in improving access to markets, services, and fair economic opportunities for small-scale producers. Through interventions across the value chain, from production to processing and marketing, **we strengthen the structuring of producer organisations**, including the creation and capacity development of cooperatives and producer groups, **while improving product quality and safety, and ensuring fair revenues for producers.**

OVER
277,000
PEOPLE IMPROVED
THEIR SKILLS, LIVELIHOODS,
AND ECONOMIC OPPORTUNITIES
THROUGH VSF'S EMPOWERMENT
AND CAPACITY-BUILDING
PROGRAMMES IN 2025



YOUTH AND WOMEN EMPOWERMENT

Women and young people play a central role in livestock systems but face barriers in accessing resources, services, and market opportunities. Strengthening their participation is essential to inclusive rural development and employment creation.

VSF International supports youth and women to access dignified and sustainable employment by unlocking the economic potential of livestock value chain through a combination of technical training, business and financial skills, access to productive assets, and market linkages. We focus on building enabling environments, including **animal health services, advisory systems, and inclusive governance mechanisms, to ensure that entrepreneurship opportunities are sustainable and scalable.** Through this integrated approach, youth and women are supported to move beyond low-return activities, increase their incomes, and strengthen their economic agency.



EMERGENCY RESPONSE AND RESILIENCE BUILDING

In contexts affected by conflict, displacement, and natural disasters, VSF International provides rapid livestock-based emergency response. Interventions include **emergency veterinary care, restocking, feed distribution, and protection of core breeding assets**. These are linked to **recovery, transitional and long-term preparedness and resilience strategies**, ensuring continuity between humanitarian action and development programming in line with the humanitarian-development nexus.

© Semfilms / VSF Belgium



IN 2025,
VSF PROVIDED
33,529
ANIMALS
TO VULNERABLE HOUSEHOLDS
TO RESTORE LIVESTOCK ASSETS
AFTER CRISES AND SUPPORT
INCOME DIVERSIFICATION



IN 2025, VSF ORGANISED

171

AWARENESS-RAISING EVENTS ACROSS NORTH AMERICA AND EUROPE TO PROMOTE SUSTAINABLE FOOD SYSTEMS AND INFORM GLOBAL POLICY DEBATES. IN PARALLEL, WE STRENGTHENED THE CAPACITIES OF CIVIL SOCIETY AND PRODUCER ORGANISATIONS IN THE GLOBAL SOUTH, ENABLING THEIR ACTIVE PARTICIPATION IN POLICY DIALOGUE AND DECISION-MAKING



© Tim Dirven / VSF Belgium



ADVOCACY AND AWARENESS RAISING

VSF International combines field-based evidence with advocacy to **influence policies and promote enabling environments for small-scale livestock keepers, pastoralism, and sustainable food systems**. Our network engages with global platforms, national policymakers, and civil society to advance inclusive rural development and the One Health approach.



HIGHLIGHTS OF 2025

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PREPARING FOR THE INTERNATIONAL YEAR OF RANGELANDS AND PASTORALISTS

In 2025, VSF International started developing the global campaign **“Healthy Rangelands, Resilient Communities, Connected Future”**, officially launched in February 2026 on the occasion of the United Nations International Year of Rangelands and Pastoralists (IYRP). This collective effort reflects the network’s long-standing engagement with pastoralist communities and its commitment to elevating their role in sustainable development, climate resilience, and food systems.

Rangelands cover more than half of the Earth’s land surface and support the livelihoods of over two billion people, including hundreds of millions of pastoralists. These ecosystems are essential for biodiversity, carbon storage, and climate regulation, yet up to half are already degraded, threatening both livelihoods and ecological balance.

The campaign aims to raise global awareness of the critical role pastoralism plays as a nature-based solution, while advocating for stronger recognition of pastoralists’ rights, knowledge, and contributions.

84%
of rangelands
support livestock
production —
nearly half of them
in drylands
where few other
livelihoods
are possible.

Pastoralists
manage
1 billion animals
across more than
100 countries,
supporting
the livelihoods
of over
200 million
households.

Today,
50%
of the world’s
rangelands
are degraded,
threatening
people, animals,
and the planet
we share.

At the core of the campaign **“Healthy Rangelands, Resilient Communities, Connected Future”** is a global manifesto calling on governments, institutions, and citizens to take concrete action. It highlights the **urgency to recognise pastoralists as key partners in addressing climate change and land degradation, protect land, water, and mobility rights, invest in community-based services, and support the inclusion of pastoral voices in decision-making processes.**

By signing the manifesto, individuals and institutions contribute to a growing global movement committed to protecting rangelands and pastoral livelihoods, and to strengthening the political will and investment needed to secure their future.

Join us and sign the manifesto on:

<https://campaign.vsf-international.org/pastoralism/>



STRENGTHENING REGIONAL COLLABORATION IN THE GREATER HORN OF AFRICA

In 2025, VSF International members active in the Greater Horn of Africa – VSF Suisse, VSF Germany, VSF Belgium, AVSF, and VWB North America – joined efforts to develop a new **Joint Regional Strategy for 2026-2030**. This initiative builds on the successful collaboration previously established between VSF Germany and VSF Suisse, expanding it into a broader, more integrated partnership across the region.

The Greater Horn of Africa is characterised by recurrent droughts, conflict, and displacement, which continue to erode livestock assets, disrupt markets, and weaken essential services. In this context, livestock remains a cornerstone of resilience, food security, and economic stability for pastoral and agro-pastoral communities, yet animal health systems often face significant last-mile gaps.

The new regional strategy reflects a shared ambition among VSF members to scale up collective impact, enhance coherence and strengthen VSF's positioning as a leading partner in livestock and One Health programming in the region. It consolidates decades of field presence and technical expertise into a coordinated framework that combines service delivery in remote areas with systems strengthening in collaboration with public authorities and local actors.

Beyond programmatic alignment, the strategy also reinforces collaboration across VSF members in areas such as joint advocacy, knowledge management, and resource mobilisation, with the aim of amplifying the network's collective voice and influence in the region.

Through this joint strategy, VSF International reaffirms its commitment to working alongside pastoralist communities and their partners to protect livestock-based livelihoods, strengthen resilience, and deliver sustainable impact in one of the world's most fragile and complex regions.

FOUR STRATEGIC OBJECTIVES UNDERPIN THE STRATEGY:

- 1 Strengthening animal health systems** to contribute to the eradication of major transboundary diseases;
- 2 Advancing One Health** through integrated and community-driven approaches;
- 3 Supporting smallholder livestock systems**, with a focus on women and youth; and
- 4 Reinforcing emergency response capacities** while linking humanitarian action with long-term resilience through the humanitarian-development-peace nexus.

<https://vsf-international.org/ghoa-strategy-2026-2030/>



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FINANCE

Overall, in 2025 the VSF International network had a total income of € 63,265,742.

With varying budgets and structures, the members of the VSF International network implement development, humanitarian and transitional projects in the field, organise education and awareness raising activities in their countries and support the common activities of the network.

In 2025, the total income of the VSF International coordination office amounted to € 141,221 derived from membership fees and the generous support of donors.

€ 63.26
MILLION
total income

GOVERNANCE

VSF International is a non-profit organisation (a.i.s.b.l. in French) registered in Belgium. It is governed by a General Assembly composed of all the members of the network, with senior management providing representation. The General Assembly meets annually to define the organisation's global vision and strategy, approve the financial statements and budgets, and elect the Board every two years. The Board implements the decisions of the General Assembly while supporting the coordination office's day-to-day activities in Brussels. Board members also participate in various working groups focusing on specific themes, alongside other technical experts from the national VSFs.

VSF International is managed by a Coordination Office in Brussels (Belgium), which is responsible for fostering collaboration between members, coordinating joint projects and campaigns, leading external communication and representing the network at the international level.



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MEMBERS OF THE BOARD*

- **Vincent Hug**
VSF Suisse — President
- **Janke Maat**
VSF Netherlands — Vice-president
- **Xavier Argoud**
VSF Belgium — Treasurer
- **Miriam Morhart**
VSF Germany
- **Manon Lelarge**
AVSF, France
- **Alice Bianco**
VSF Italy

MEMBERS OF THE GENERAL ASSEMBLY*

- **Christophe Chauveau**
Executive Director, AVSF, France
- **Mike Burke**
Executive Director, VWB Ireland
- **Piero Casale**
President, VSF Italy
- **Barbora Červená**
Director, VSF Czech Republic
- **Flurina Derungs**
Executive Director, VSF Suisse
- **Christian Griebenow**
CEO & Chairman of the Board, VSF Germany
- **Marlijn Kroezen**
Coordinator, VSF Netherlands
- **Janine Mitchell**
Executive Director, VWB North America
- **Alva Molander**
President, VSF Sweden
- **Inês Oliveira**
President, VSF Portugal
- **Dagmar Schoder**
President, VSF Austria
- **Joep Van Mierlo**
Executive Director, VSF Belgium

* as of June 2026

PARTNERSHIPS AND NETWORKS

WE ARE MEMBER OF:



WE SUPPORT





VSF INTERNATIONAL
VÉTÉRINAIRES
SANS FRONTIÈRES

**Vétérinaires Sans Frontières
International**

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